

# WOOLWORTHS GROUP



24 February 2021

ASX Market Announcements Office  
Australian Securities Exchange  
20 Bridge Street  
Sydney NSW 2000

## **Appendix 4D and Half-Year Financial Report**

Attached for release to the market are the ASX Appendix 4D and the F21 Half-Year Financial Report for the period ended 3 January 2021.

**Authorised by:** Michelle Hall, Company Secretary

### **For further information contact:**

**Media:** Woolworths Group Press Office: +61 2 8885 1033 [media@woolworths.com.au](mailto:media@woolworths.com.au)

**Investors and Analysts:** Paul van Meurs, Head of Investor Relations: +61 407 521 651

**Woolworths Group Limited ABN 88 000 014 675  
1 Woolworths Way, Bella Vista NSW 2153**

## Appendix 4D under ASX Listing Rule 4.2A

Current reporting period

29 June 2020 to 3 January 2021

Prior corresponding period

1 July 2019 to 5 January 2020

### RESULTS FOR ANNOUNCEMENT TO THE MARKET

#### Key information

	% CHANGE		\$M
Total revenue from continuing operations	10.6	to	35,845
Profit from continuing operations after tax attributable to equity holders of the parent entity	28.0	to	1,135
Profit attributable to equity holders of the parent entity	28.0	to	1,135

#### Details relating to dividends<sup>1</sup>

	CENTS PER SHARE		\$M
2020 final dividend paid 6 October 2020	48		606
2021 interim dividend declared on 24 February 2021 <sup>2,3</sup>	53		671 <sup>4</sup>

1 All dividends are fully franked at a 30% tax rate.

2 Record date for determining entitlement to the 2021 interim dividend is 5 March 2021.

3 The 2021 interim dividend is payable on or around 14 April 2021, and is not provided for at 3 January 2021.

4 Represents the anticipated dividend based on the shares on issue at the date of this report. This value will change if there are any shares issued between the date of this report and the ex-dividend date.

The Dividend Reinvestment Plan (DRP) remains active. Eligible shareholders may participate in the DRP in respect of all or part of their shareholding. There is currently no DRP discount applied to the dividend and no limit on the number of shares that can participate in the DRP.

Shares will be allocated to shareholders under the DRP for the 2021 interim dividend at an amount equal to the average of the daily volume weighted average market price of ordinary shares of Woolworths Group Limited traded on the Australian Securities Exchange (ASX) over the period of 10 trading days commencing on 9 March 2021. The last date for receipt of election notices for the DRP is 8 March 2021. The Company intends to issue new shares to satisfy its obligations under the DRP.

### NET TANGIBLE ASSETS PER SHARE

	AS AT		
	3 JANUARY 2021	28 JUNE 2020	RESTATED <sup>1</sup> 5 JANUARY 2020
Net tangible assets per share	127.5	81.0	103.9

1 Restated for the re-presentation of software from property, plant and equipment to intangible assets.

### DETAILS OF SUBSIDIARIES, ASSOCIATES, AND JOINT VENTURES

#### Entities where control was gained or lost

During the half-year ended 3 January 2021, the following entities were incorporated: W23 Incubator Pty Limited (3 August 2020), Macro Wholefoods Company Pty Limited (1 September 2020), Woolworths Group Payments Pty Limited (10 December 2020), WPay Pty Limited (11 December 2020), Point Gate Developments Pty Limited (24 December 2020), and Point Gate Properties Pty Limited (24 December 2020).

## Appendix 4D

### under ASX Listing Rule 4.2A

#### Details of associates and joint ventures

	OWNERSHIP INTEREST AS AT		
	3 JANUARY 2021	28 JUNE 2020	5 JANUARY 2020
Pet Culture Group Pty Limited <sup>1</sup>	60.0%	-	-
173 Burke Rd JV Pty Ltd <sup>1</sup>	50.1%	-	-
The Quantum Group Holdings Pty Limited	47.2%	47.2%	47.3%
SouthTrade International Pty Ltd <sup>2</sup>	-	-	25.0%
B & J City Kitchen Pty Ltd	23.0%	23.0%	23.0%
Sherpa Pty Ltd <sup>3</sup>	20.8%	20.4%	20.4%
FutureFeed Pty Ltd	20.4%	-	-

<sup>1</sup> The Group does not exercise control over this entity notwithstanding that its ownership interest is greater than 50%.

<sup>2</sup> On 26 May 2020, Woolworths Group Limited disposed of its 25% ownership in SouthTrade International Pty Ltd.

<sup>3</sup> In previous reporting periods, the Group accounted for its investment in this entity as an equity investment as it did not exercise significant influence over this entity. In H1 F21, the Group increased its shareholding in this entity, which triggered a reassessment of the Group's ability to exercise significant influence, resulting in a change in classification of this entity from an equity investment to an investment in associate.

## OTHER

Additional Appendix 4D disclosure requirements and further information, including commentary on significant features of the operating performance, results of segments, trends in performance, and other factors affecting the results for the current period, are contained in the Half-Year Financial Report 2021, and Press Release (2021 Half-Year Results Announcement).

The Consolidated Financial Statements contained within the Half-Year Financial Report 2021, upon which this report is based, have been reviewed by Deloitte Touche Tohmatsu.

# WOOLWORTHS GROUP



# Half-Year Financial Report 2021

## Table of Contents

Directors' Report	2
Auditor's Independence Declaration	3
<b>Consolidated Financial Statements for the half-year ended 3 January 2021</b>	
Consolidated Statement of Profit or Loss	4
Consolidated Statement of Other Comprehensive Income	5
Consolidated Statement of Financial Position	6
Consolidated Statement of Changes in Equity	7
Consolidated Statement of Cash Flows	8
<b>Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021</b>	
<b>1 BASIS OF PREPARATION</b>	<b>9</b>
1.1 Basis of preparation	9
1.2 Statement of compliance	9
1.3 New and amended standards adopted by the Group	9
1.4 Financial reporting impacts of COVID-19	10
<b>2 REVENUE FROM THE SALE OF GOODS AND SERVICES FROM CONTINUING OPERATIONS</b>	<b>11</b>
<b>3 FINANCE COSTS FROM CONTINUING OPERATIONS</b>	<b>11</b>
<b>4 SEGMENT DISCLOSURES FROM CONTINUING OPERATIONS</b>	<b>11</b>
<b>5 LEASES</b>	<b>13</b>
5.1 Lease assets	13
5.2 Lease liabilities	14
5.3 Other amounts recognised in the Consolidated Statement of Profit or Loss	14
5.4 Amounts recognised in the Consolidated Statement of Cash Flows	15
<b>6 DIVIDENDS</b>	<b>15</b>
<b>7 CONTRIBUTED EQUITY</b>	<b>16</b>
<b>8 COMMITMENTS FOR CAPITAL EXPENDITURE</b>	<b>16</b>
<b>9 CONTINGENT LIABILITIES</b>	<b>17</b>
<b>10 SUBSEQUENT EVENTS</b>	<b>17</b>
Directors' Declaration	18
Independent Auditor's Review Report	19
Company directory	21

# Directors' Report

This Half-Year Financial Report is presented by the directors in respect of Woolworths Group Limited (the Company) and the entities it controlled at the end of, or during, the half-year ended 3 January 2021 (the Group).

In order to comply with the provisions of the *Corporations Act 2001*, the Directors' Report is as follows:

## THE DIRECTORS

The Directors of the Company at any time during or since the end of the half-year, and up to the date of this report, are:

### Non-executive Directors

G M Cairns (Chairman)  
M N Brenner (appointed on 1 December 2020)  
J R Broadbent AC (retired on 12 November 2020)  
J C Carr-Smith  
H S Kramer  
S L McKenna  
S R Perkins  
K A Tesija  
M J Ullmer AO

### Executive Directors

B L Banducci (Chief Executive Officer)

## REVIEW AND RESULTS OF OPERATIONS

Refer to 2021 Half-Year Results Announcement for the 27-week period ended 3 January 2021.

## ROUNDING OF AMOUNTS

The Half-Year Financial Report is presented in Australian dollars and amounts have been rounded to the nearest million dollars, unless otherwise stated, in accordance with ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191.

## AUDITOR'S INDEPENDENCE DECLARATION

The Auditor's Independence Declaration is set out on page 3.

The Half-Year Financial Report is made in accordance with a resolution of the Directors of the Company on 24 February 2021.



**Gordon Cairns**  
Chairman



**Brad Banducci**  
Chief Executive Officer





# Auditor's Independence Declaration

# Deloitte.

Deloitte Touche Tohmatsu  
A.B.N. 74 490 121 060  
Grosvenor Place  
225 George Street  
Sydney NSW 2000  
PO Box N250 Grosvenor Place  
Sydney NSW 1217 Australia  
DX 103075SE  
Tel: +61 (0) 2 9322 7000  
Fax: +61 (0) 2 9322 7001  
www.deloitte.com.au

24 February 2021

The Board of Directors  
Woolworths Group Limited  
1 Woolworths Way  
Bella Vista  
NSW 2153

Dear Board Members

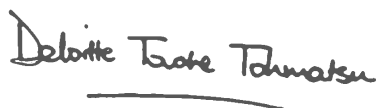
## Auditor's Independence Declaration to Woolworths Group Limited

In accordance with section 307C of the *Corporations Act 2001*, we are pleased to provide the following declaration of independence to the Directors of Woolworths Group Limited.

As lead audit partners for the review of the financial report of Woolworths Group Limited for the half-year ended 3 January 2021, we declare that to the best of our knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
- (ii) any applicable code of professional conduct in relation to the review.

Yours faithfully



DELOITTE TOUCHE TOHMATSU



A V Griffiths  
Partner  
Chartered Accountants



T C Elliott  
Partner  
Chartered Accountants

# Consolidated Statement of Profit or Loss

	NOTE	HALF-YEAR ENDED	
		3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
<b>Continuing operations</b>			
Revenue from the sale of goods and services	2	35,845	32,410
Cost of sales		(25,323)	(22,825)
<b>Gross profit</b>		<b>10,522</b>	<b>9,585</b>
Other revenue		80	101
Branch expenses		(6,283)	(5,817)
Administration expenses		(2,227)	(2,107)
<b>Earnings before interest and tax</b>		<b>2,092</b>	<b>1,762</b>
Finance costs	3	(412)	(440)
<b>Profit before income tax</b>		<b>1,680</b>	<b>1,322</b>
Income tax expense		(505)	(390)
<b>Profit for the period from continuing operations</b>		<b>1,175</b>	<b>932</b>
<b>Discontinued operations</b>			
Profit for the period from discontinued operations, after tax		-	-
<b>Profit for the period</b>		<b>1,175</b>	<b>932</b>
<b>Profit for the period attributable to:</b>			
Equity holders of the parent entity		1,135	887
Non-controlling interests		40	45
		<b>1,175</b>	<b>932</b>
<b>Profit for the period attributable to equity holders of the parent entity related to:</b>			
Profit from continuing operations		1,135	887
Profit from discontinued operations		-	-
		<b>1,135</b>	<b>887</b>
		<b>CENTS</b>	<b>CENTS</b>
<b>Earnings per share (EPS) attributable to equity holders of the parent entity</b>			
Basic EPS		90.5	70.6
Diluted EPS		90.1	70.2
<b>EPS attributable to equity holders of the parent entity from continuing operations</b>			
Basic EPS		90.5	70.6
Diluted EPS		90.1	70.2

The above Consolidated Statement of Profit or Loss should be read in conjunction with the accompanying Condensed Notes to the Consolidated Financial Statements.



# Consolidated Statement of Other Comprehensive Income

	HALF-YEAR ENDED	
	3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
<b>Profit for the period</b>	1,175	932
<b>Other comprehensive income</b>		
<i>Items that may be subsequently reclassified to profit or loss, net of tax</i>		
Effective portion of changes in the fair value of cash flow hedges	(44)	(4)
Foreign currency translation of foreign operations	5	7
<i>Items that will not be subsequently reclassified to profit or loss, net of tax</i>		
Fair value (loss)/gain on equity investments designated as at fair value through other comprehensive income	(6)	9
<b>Other comprehensive (loss)/income for the period, net of tax</b>	<b>(45)</b>	<b>12</b>
<b>Total comprehensive income for the period</b>	<b>1,130</b>	<b>944</b>
<b>Total comprehensive income for the period attributable to:</b>		
Equity holders of the parent entity	1,091	899
Non-controlling interests	39	45
	<b>1,130</b>	<b>944</b>
<b>Total comprehensive income for the period from continuing operations attributable to:</b>		
Equity holders of the parent entity	1,091	899
Non-controlling interests	39	45
	<b>1,130</b>	<b>944</b>

The above Consolidated Statement of Other Comprehensive Income should be read in conjunction with the accompanying Condensed Notes to the Consolidated Financial Statements.

# Consolidated Statement of Financial Position

	NOTE	AS AT		
		3 JANUARY 2021 \$M	28 JUNE 2020 \$M	5 JANUARY 2020 \$M
<b>Current assets</b>				
Cash and cash equivalents		2,135	2,068	1,037
Trade and other receivables		853	740	811
Inventories		4,808	4,434	4,621
Other financial assets		157	534	294
Other current assets		9	16	-
		<b>7,962</b>	<b>7,792</b>	<b>6,763</b>
Assets held for sale		178	333	198
<b>Total current assets</b>		<b>8,140</b>	<b>8,125</b>	<b>6,961</b>
<b>Non-current assets</b>				
Trade and other receivables		162	154	154
Other financial assets		176	168	368
Lease assets	5.1	12,759	12,062	11,993
Property, plant and equipment		8,960	8,742	8,360
Intangible assets		7,740	7,717	7,763
Deferred tax assets		1,358	1,327	1,235
Other non-current assets		189	177	111
<b>Total non-current assets</b>		<b>31,344</b>	<b>30,347</b>	<b>29,984</b>
<b>Total assets</b>		<b>39,484</b>	<b>38,472</b>	<b>36,945</b>
<b>Current liabilities</b>				
Trade and other payables		8,530	7,508	7,149
Lease liabilities	5.2	1,852	1,826	1,676
Borrowings		721	2,027	1,419
Current tax payable		256	131	101
Other financial liabilities		126	84	59
Provisions		1,818	1,881	1,748
<b>Total current liabilities</b>		<b>13,303</b>	<b>13,457</b>	<b>12,152</b>
<b>Non-current liabilities</b>				
Lease liabilities	5.2	13,534	12,902	12,707
Borrowings		1,905	1,904	1,602
Other financial liabilities		-	3	11
Deferred tax liabilities		185	204	233
Provisions		824	918	753
Other non-current liabilities		51	52	83
<b>Total non-current liabilities</b>		<b>16,499</b>	<b>15,983</b>	<b>15,389</b>
<b>Total liabilities</b>		<b>29,802</b>	<b>29,440</b>	<b>27,541</b>
<b>Net assets</b>		<b>9,682</b>	<b>9,032</b>	<b>9,404</b>
<b>Equity</b>				
Contributed equity	7	6,226	6,022	6,049
Reserves		271	391	399
Retained earnings		2,858	2,329	2,625
<b>Equity attributable to equity holders of the parent entity</b>		<b>9,355</b>	<b>8,742</b>	<b>9,073</b>
Non-controlling interests		327	290	331
<b>Total equity</b>		<b>9,682</b>	<b>9,032</b>	<b>9,404</b>

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying Condensed Notes to the Consolidated Financial Statements.

# Consolidated Statement of Changes in Equity

HALF-YEAR ENDED 3 JANUARY 2021	ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT ENTITY						TOTAL EQUITY \$M
	SHARE CAPITAL \$M	SHARES HELD IN TRUST \$M	RESERVES \$M	RETAINED EARNINGS \$M	TOTAL \$M	NON-CONTROLLING INTERESTS \$M	
<b>Balance at 28 June 2020</b>	6,197	(175)	391	2,329	8,742	290	9,032
Profit for the period	-	-	-	1,135	1,135	40	1,175
Other comprehensive loss for the period, net of tax	-	-	(44)	-	(44)	(1)	(45)
<b>Total comprehensive (loss)/income for the period, net of tax</b>	-	-	(44)	1,135	1,091	39	1,130
Dividends paid	-	-	-	(606)	(606)	(2)	(608)
Transfer of shares to satisfy employee long-term incentive plans	-	121	(121)	-	-	-	-
Issue of shares to satisfy the dividend reinvestment plan	84	-	-	-	84	-	84
Purchase of shares by the Woolworths Employee Share Trust	-	(1)	-	-	(1)	-	(1)
Share-based payments expense	-	-	45	-	45	-	45
<b>Balance at 3 January 2021</b>	<b>6,281</b>	<b>(55)</b>	<b>271</b>	<b>2,858</b>	<b>9,355</b>	<b>327</b>	<b>9,682</b>

HALF-YEAR ENDED 5 JANUARY 2020	ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT ENTITY						TOTAL EQUITY \$M
	SHARE CAPITAL \$M	SHARES HELD IN TRUST \$M	RESERVES \$M	RETAINED EARNINGS \$M	TOTAL \$M	NON-CONTROLLING INTERESTS \$M	
<b>Balance at 30 June 2019, as previously reported</b>	6,033	(205)	490	3,783	10,101	383	10,484
Adjustment on initial application of AASB 16, net of tax	-	-	-	(1,329)	(1,329)	(69)	(1,398)
<b>Adjusted balance at 1 July 2019</b>	6,033	(205)	490	2,454	8,772	314	9,086
Profit for the period	-	-	-	887	887	45	932
Other comprehensive income for the period, net of tax	-	-	12	-	12	-	12
<b>Total comprehensive income for the period, net of tax</b>	-	-	12	887	899	45	944
Dividends paid	-	-	-	(717)	(717)	(25)	(742)
Transfer of shares to satisfy employee long-term incentive plans	-	129	(129)	-	-	-	-
Issue of shares to satisfy the dividend reinvestment plan	94	(1)	-	1	94	-	94
Purchase of shares by the Woolworths Employee Share Trust	-	(1)	-	-	(1)	-	(1)
Share-based payments expense	-	-	26	-	26	-	26
Recognition of put option over non-controlling interest	-	-	-	-	-	(3)	(3)
<b>Balance at 5 January 2020</b>	<b>6,127</b>	<b>(78)</b>	<b>399</b>	<b>2,625</b>	<b>9,073</b>	<b>331</b>	<b>9,404</b>

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying Condensed Notes to the Consolidated Financial Statements.

# Consolidated Statement of Cash Flows

	NOTE	HALF-YEAR ENDED	
		3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
<b>Cash flows from operating activities</b>			
Receipts from customers		38,659	35,105
Payments to suppliers and employees		(34,886)	(32,154)
Payments for the interest component of lease liabilities	5.4	(407)	(414)
Finance costs paid on borrowings		(67)	(91)
Income tax paid		(419)	(385)
<b>Net cash provided by operating activities</b>		<b>2,880</b>	<b>2,061</b>
<b>Cash flows from investing activities</b>			
Proceeds and advances from the sale of property, plant and equipment		298	158
Payments for property, plant and equipment and intangible assets		(1,005)	(888)
Proceeds from the sale of subsidiaries and investments, net of cash disposed		19	18
Payments for the purchase of investments and businesses, net of cash acquired		(28)	(47)
Loans to related parties		-	(4)
Dividends received		6	2
<b>Net cash used in investing activities</b>		<b>(710)</b>	<b>(761)</b>
<b>Cash flows from financing activities</b>			
Repayment of lease liabilities	5.4	(618)	(602)
Proceeds from borrowings		-	8
Repayment of borrowings		(956)	(86)
Dividends paid	6	(522)	(623)
Dividends paid to non-controlling interests		(2)	(25)
Payment for shares held in trust		(1)	(1)
<b>Net cash used in financing activities</b>		<b>(2,099)</b>	<b>(1,329)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>			
Effect of exchange rate changes on cash and cash equivalents		(4)	-
Cash and cash equivalents at start of period		2,068	1,066
<b>Cash and cash equivalents at end of period</b>		<b>2,135</b>	<b>1,037</b>

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying Condensed Notes to the Consolidated Financial Statements.

# Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

## 1 BASIS OF PREPARATION

### 1.1 BASIS OF PREPARATION

Woolworths Group Limited (the Company) is a for-profit company incorporated and domiciled in Australia. The Half-Year Financial Report of the Company is for the 27-week period ended 3 January 2021 and comprises the Company and its subsidiaries (together referred to as the Group). The comparative period is the 27-week period ended 5 January 2020.

The Half-Year Financial Report was authorised for issue by the Directors on 24 February 2021.

The Consolidated Financial Statements are presented in Australian dollars and amounts have been rounded to the nearest million dollars unless otherwise stated, in accordance with ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191.

The Consolidated Financial Statements have been prepared on the historical cost basis except for financial assets at fair value through other comprehensive income, derivative assets and liabilities, and certain financial liabilities measured at fair value.

The accounting policies applied in the preparation of the Half-Year Financial Report are consistent with those applied in the Company's Financial Report for the 52-week period ended 28 June 2020 (2020 Financial Report), unless otherwise stated. These accounting policies are consistent with Australian Accounting Standards and International Financial Reporting Standards.

Certain comparative amounts have been re-presented to conform with the current period's presentation, to better reflect the nature of the financial position and performance of the Group. In addition, the Group has reclassified \$266 million from non-current lease liabilities to current lease liabilities in the Consolidated Statement of Financial Position as at 28 June 2020, to reflect that these lease liabilities are expected to settle within 12 months after the reporting period. This has not resulted in a change to the total liabilities or net assets of the Group as at 28 June 2020.

### 1.2 STATEMENT OF COMPLIANCE

The Half-Year Financial Report of the Group is a general purpose condensed financial report prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* (AASB 134) and the *Corporations Act 2001*.

Compliance with AASB 134 ensures compliance with International Financial Reporting Standard IAS 34 *Interim Financial Reporting*. The Half-Year Financial Report does not include all of the information required for a full Financial Report, and should be read in conjunction with the 2020 Financial Report, and any public announcements by Woolworths Group Limited and its subsidiaries during the half-year in accordance with continuous disclosure obligations under the *Corporations Act 2001* and ASX Listing Rules.

### 1.3 NEW AND AMENDED STANDARDS ADOPTED BY THE GROUP

The Group adopted all relevant new and amended accounting standards and interpretations issued by the Australian Accounting Standards Board that are effective for annual reporting periods beginning on or after 29 June 2020. None of the new standards or amendments to standards that are mandatory for the first time materially affected any of the amounts recognised in the current period or any prior period.

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 1 BASIS OF PREPARATION

#### 1.4 FINANCIAL REPORTING IMPACTS OF COVID-19

The financial performance of the Group and its reportable segments has been materially impacted by the COVID-19 pandemic. Strong sales growth for the Group for H1 F21 (10.6%) was offset by higher costs to maintain a COVIDSafe environment for the Group's customers and team, with incremental COVID costs of \$277 million in the period. Despite these incremental COVID costs, and Hotels' EBIT being well below the prior period, Group EBIT grew to \$2,092 million for H1 F21.

The financial performance of the Group's reportable segments, including the impacts of COVID-19, is as follows:

- Australian Food** – sales growth for the period was 10.6%, moderating gradually over the period. EBIT grew by 13% despite incremental COVID costs of \$168 million. In Woolworths Supermarkets, customer metrics improved compared to H1 F20 and store-originated sales increased by 7.2% with customers continuing to shop less frequently but with bigger baskets. In WooliesX, eCommerce sales increased by 92% to \$1.8 billion in the period as the Group further increased online capacity with sales penetration of 7.7% stabilising as COVID restrictions eased in New South Wales and Victoria. Metro Food Stores continued to be impacted by reduced foot traffic in city locations and transit hubs with sales declining by 6.7% to \$456 million.
- New Zealand Food** – sales growth for the period of 2.9% slowed over the half with lower market growth impacted by fewer international tourists, while eCommerce sales continued to grow strongly. Customer transactions declined as customers continued to shop less frequently but with bigger baskets, and a preference for online and local shopping. EBIT increased by 3.0% with EBIT margin in line with H1 F20 at 5.2%.
- BIG W** – all key metrics improved including positive momentum in customer metrics, sales growth of 20.1%, and EBIT growth of 166%. All destination areas grew sales materially driven by seasonal sales events such as Halloween, Click Frenzy, Big Sale (Black Friday), and Christmas. eCommerce sales through BIG W X increased by 120% in the period with online penetration of 9.5% in part due to increased demand for Home Delivery and Pick up. EBIT growth was driven by strong sales, gross margin improvements, and good cost control despite higher COVID-related costs.
- Endeavour Drinks** – sales continued to benefit from increased at-home consumption due to government restrictions from COVID significantly limiting on-premise consumption, although at more moderate levels than the previous two quarters as restrictions for on-premise venues were eased. Total sales increased by 19.0% driving EBIT growth of 24.1% despite higher costs associated with COVID, team salaries and wages, and investment in digital and eCommerce. Through EndeavourX, demand for eCommerce services in the period remained high with sales growth of 50.2% and penetration reaching 8.5%.
- Hotels** – sales and profit trends improved in the period relative to H2 F20 as Victorian venues, which were closed at the beginning of August, reopened in early November and operating restrictions eased. Other states were also impacted by temporary mandated closures when localised COVID outbreaks occurred. Although all venues had reopened by the end of the period, restrictions related to hotel capacity and social distancing requirements remained in place in all states and territories. Total sales declined by 27.5% and EBIT was 45.4% below H1 F20 at \$122 million, however this was a material improvement on the loss of \$52 million in H2 F20.

In addition to the impact on financial performance, the Group has also considered the impact of the COVID-19 pandemic across its businesses as follows:

- Trade and other receivables** – the assessment of expected credit losses associated with the Group's trade and other receivables is conducted on a forward-looking basis and the impacts of COVID-19 have not had a material impact on loss allowances recognised at the end of the period.
- Inventories** – are carried at the lower of cost or net realisable value and COVID-19 has not had a material impact on the Group's inventory provisions.
- Impairment of non-financial assets** – the adverse impacts of COVID-19 on the Group's businesses are an observable indication that the Group's assets, individual cash-generating units (stores and venues), or groups of cash-generating units may be impaired. In such instances, the Group estimated the recoverable amount of the asset or cash-generating unit with an impairment loss recognised where the carrying amount of the asset or cash-generating unit exceeds its recoverable amount. No material impairment charges were recognised during the period.

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 2 REVENUE FROM THE SALE OF GOODS AND SERVICES FROM CONTINUING OPERATIONS

	HALF-YEAR ENDED	
	3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
Sale of goods in-store	31,819	29,271
Sale of goods online	2,937	1,650
Leisure and hospitality services	667	919
Other	422	570
<b>Total</b>	<b>35,845</b>	<b>32,410</b>

### 3 FINANCE COSTS FROM CONTINUING OPERATIONS

	HALF-YEAR ENDED	
	3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
Interest expense - leases	357	360
Interest expense - non-leases	64	93
Less: Interest capitalised	(5)	(4)
Other	(4)	(9)
<b>Total</b>	<b>412</b>	<b>440</b>

### 4 SEGMENT DISCLOSURES FROM CONTINUING OPERATIONS

Reportable segments are identified on the basis of internal reports on the business units of the Group that are regularly reviewed by the Board in order to allocate resources to the segment and assess its performance. These business units offer different products and services and are managed separately.

The Group's reportable segments are as follows:

- **Australian Food** - procurement of food and related products for resale and provision of services to customers in Australia;
- **New Zealand Food** - procurement of food and drinks for resale to customers in New Zealand;
- **BIG W** - procurement of discount general merchandise products for resale to customers in Australia;
- **Endeavour Drinks** - procurement of drinks for resale to customers in Australia;
- **Hotels** - provision of leisure and hospitality services including food and drinks, accommodation, entertainment, and gaming in Australia; and
- **Other** - consists of the Group's other operating segments that are not separately reportable as well as various support functions including property and central overhead costs, and consolidation and elimination journals.

The financial performance of the Group, in particular BIG W, is affected by seasonality whereby earnings are typically greater in the first half of the financial period due to the Christmas trading period.

There are varying levels of integration between the Australian Food, Endeavour Drinks, and Hotels reportable segments. This includes the common usage of property and services and administration functions. Intersegment pricing is determined on an arm's length basis.

The primary reporting measure of the reportable segments is earnings before interest, tax, and significant items which is consistent with the way management monitor and report the performance of these segments.



## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 4 SEGMENT DISCLOSURES FROM CONTINUING OPERATIONS

HALF-YEAR ENDED 3 JANUARY 2021	AUSTRALIAN FOOD \$M	NEW ZEALAND FOOD \$M	BIG W \$M	ENDEAVOUR DRINKS \$M	HOTELS \$M	OTHER \$M	CONSOLIDATED CONTINUING OPERATIONS \$M
Revenue from the sale of goods and services	23,449	3,465	2,581	5,683	667	-	35,845
Intersegment revenue	-	-	-	-	-	7	7
<b>Segment revenue</b>	<b>23,449</b>	<b>3,465</b>	<b>2,581</b>	<b>5,683</b>	<b>667</b>	<b>7</b>	<b>35,852</b>
Eliminations	-	-	-	-	-	(7)	(7)
Other revenue <sup>1</sup>	-	-	-	-	-	80	80
<b>Total revenue</b>	<b>23,449</b>	<b>3,465</b>	<b>2,581</b>	<b>5,683</b>	<b>667</b>	<b>80</b>	<b>35,925</b>
<b>Earnings/(loss) before interest, tax, and significant items</b>	<b>1,329</b>	<b>181</b>	<b>133</b>	<b>419</b>	<b>122</b>	<b>(92)</b>	<b>2,092</b>
Significant items	-	-	-	-	-	-	-
<b>Earnings/(loss) before interest and tax</b>	<b>1,329</b>	<b>181</b>	<b>133</b>	<b>419</b>	<b>122</b>	<b>(92)</b>	<b>2,092</b>
Finance costs							(412)
<b>Profit before income tax</b>							<b>1,680</b>
Income tax expense							(505)
<b>Profit for the period from continuing operations</b>							<b>1,175</b>
<b>Depreciation and amortisation - lease assets</b>	<b>351</b>	<b>60</b>	<b>55</b>	<b>73</b>	<b>70</b>	<b>15</b>	<b>624</b>
<b>Depreciation and amortisation - non-lease assets</b>	<b>448</b>	<b>69</b>	<b>36</b>	<b>72</b>	<b>52</b>	<b>22</b>	<b>699</b>
<b>Capital expenditure<sup>2</sup></b>	<b>513</b>	<b>111</b>	<b>33</b>	<b>54</b>	<b>70</b>	<b>228</b>	<b>1,009</b>

HALF-YEAR ENDED 5 JANUARY 2020	AUSTRALIAN FOOD \$M	NEW ZEALAND FOOD \$M	BIG W \$M	ENDEAVOUR DRINKS \$M	HOTELS \$M	OTHER \$M	CONSOLIDATED CONTINUING OPERATIONS \$M
Revenue from the sale of goods and services	21,200	3,367	2,149	4,775	919	-	32,410
Intersegment revenue	-	-	-	-	-	2	2
<b>Segment revenue</b>	<b>21,200</b>	<b>3,367</b>	<b>2,149</b>	<b>4,775</b>	<b>919</b>	<b>2</b>	<b>32,412</b>
Eliminations	-	-	-	-	-	(2)	(2)
Other revenue <sup>1</sup>	-	-	-	-	-	101	101
<b>Total revenue</b>	<b>21,200</b>	<b>3,367</b>	<b>2,149</b>	<b>4,775</b>	<b>919</b>	<b>101</b>	<b>32,511</b>
<b>Earnings/(loss) before interest, tax, and significant items</b>	<b>1,177</b>	<b>175</b>	<b>50</b>	<b>338</b>	<b>224</b>	<b>(71)</b>	<b>1,893</b>
Significant items	-	-	-	-	-	(131)	(131)
<b>Earnings/(loss) before interest and tax</b>	<b>1,177</b>	<b>175</b>	<b>50</b>	<b>338</b>	<b>224</b>	<b>(202)</b>	<b>1,762</b>
Finance costs							(440)
<b>Profit before income tax</b>							<b>1,322</b>
Income tax expense							(390)
<b>Profit for the period from continuing operations</b>							<b>932</b>
<b>Depreciation and amortisation - lease assets</b>	<b>327</b>	<b>58</b>	<b>55</b>	<b>70</b>	<b>66</b>	<b>13</b>	<b>589</b>
<b>Depreciation and amortisation - non-lease assets</b>	<b>425</b>	<b>65</b>	<b>33</b>	<b>57</b>	<b>52</b>	<b>27</b>	<b>659</b>
<b>Capital expenditure<sup>2</sup></b>	<b>458</b>	<b>71</b>	<b>31</b>	<b>81</b>	<b>65</b>	<b>199</b>	<b>905</b>

1 Other revenue comprises operating lease rental income and revenue from non-operating activities across the Group and as such is not allocated to the reportable segments.

2 Capital expenditure comprises property, plant and equipment and intangible asset acquisitions.

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 5 LEASES

#### 5.1 LEASE ASSETS

AS AT 3 JANUARY 2021	PROPERTIES \$M	PLANT AND EQUIPMENT \$M	OTHER \$M	TOTAL \$M
Cost	21,609	228	114	21,951
Less: Accumulated depreciation and impairment	(9,022)	(71)	(99)	(9,192)
<b>Carrying amount at end of period</b>	<b>12,587</b>	<b>157</b>	<b>15</b>	<b>12,759</b>
<i>Movement:</i>				
Carrying amount at start of period	11,912	133	17	12,062
Additions	348	55	2	405
Terminations	(39)	(1)	-	(40)
Remeasurements	954	-	-	954
Depreciation expense	(593)	(27)	(4)	(624)
Other	5	(3)	-	2
<b>Carrying amount at end of period</b>	<b>12,587</b>	<b>157</b>	<b>15</b>	<b>12,759</b>

AS AT 28 JUNE 2020	PROPERTIES \$M	PLANT AND EQUIPMENT \$M	OTHER \$M	TOTAL \$M
Cost	20,414	179	114	20,707
Less: Accumulated depreciation and impairment	(8,502)	(46)	(97)	(8,645)
<b>Carrying amount at end of period</b>	<b>11,912</b>	<b>133</b>	<b>17</b>	<b>12,062</b>
<i>Movement:</i>				
Recognition on initial application of AASB 16	12,113	112	14	12,239
Additions	776	68	11	855
Terminations	(62)	(2)	-	(64)
Remeasurements	328	(1)	-	327
Depreciation expense	(1,111)	(39)	(8)	(1,158)
Impairment expense	(34)	-	-	(34)
Derecognition due to sub-lease	(90)	-	-	(90)
Other	(8)	(5)	-	(13)
<b>Carrying amount at end of period</b>	<b>11,912</b>	<b>133</b>	<b>17</b>	<b>12,062</b>

AS AT 5 JANUARY 2020	PROPERTIES \$M	PLANT AND EQUIPMENT \$M	OTHER \$M	TOTAL \$M
Cost	19,863	242	27	20,132
Less: Accumulated depreciation and impairment	(8,014)	(119)	(6)	(8,139)
<b>Carrying amount at end of period</b>	<b>11,849</b>	<b>123</b>	<b>21</b>	<b>11,993</b>
<i>Movement:</i>				
Recognition on initial application of AASB 16	12,113	112	14	12,239
Additions	257	23	11	291
Terminations	(41)	-	-	(41)
Remeasurements	74	-	-	74
Depreciation expense	(571)	(14)	(4)	(589)
Other	17	2	-	19
<b>Carrying amount at end of period</b>	<b>11,849</b>	<b>123</b>	<b>21</b>	<b>11,993</b>

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 5 LEASES

#### 5.2 LEASE LIABILITIES

	3 JANUARY 2021 \$M	28 JUNE 2020 \$M	5 JANUARY 2020 \$M
<i>Movement:</i>			
Carrying amount at start of period	14,728	-	-
Recognition on initial application of AASB 16	-	14,711	14,711
Additions	416	842	294
Terminations	(43)	(77)	(58)
Remeasurements	954	327	74
Interest expense	357	701	360
Payments for the interest component of lease liabilities	(407)	(701)	(414)
Repayment of lease liabilities	(618)	(1,066)	(602)
Other	(1)	(9)	18
<b>Carrying amount at end of period</b>	<b>15,386</b>	<b>14,728</b>	<b>14,383</b>
Current	1,852	1,826	1,676
Non-current	13,534	12,902	12,707
<b>Carrying amount at end of period</b>	<b>15,386</b>	<b>14,728</b>	<b>14,383</b>

	3 JANUARY 2021 \$M	28 JUNE 2020 \$M	5 JANUARY 2020 \$M
<b>MATURITY PROFILE OF CONTRACTUAL UNDISCOUNTED CASH FLOWS</b>			
One year or less	1,869	1,867	1,760
One year to two years	1,842	1,829	1,741
Two years to five years	3,828	3,830	4,959
Five years to 10 years	7,581	7,301	6,732
Over 10 years	5,800	6,101	5,416
<b>Total undiscounted lease liabilities</b>	<b>20,920</b>	<b>20,928</b>	<b>20,608</b>

#### Commitments for leases not yet commenced

At 3 January 2021, the Group had committed to leases that had not yet commenced. The Group has estimated that the potential future lease payments for these lease contracts as at the end of the financial period would result in an increase in undiscounted lease liabilities of \$908 million (5 January 2020: \$768 million).

#### 5.3 OTHER AMOUNTS RECOGNISED IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

HALF-YEAR ENDED 3 JANUARY 2021	BRANCH EXPENSES \$M	FINANCE COSTS \$M
Interest expense on lease liabilities	-	357
Variable lease payments not included in the measurement of lease liabilities <sup>1</sup>	46	-
Expense relating to short-term leases	13	-
<b>HALF-YEAR ENDED 5 JANUARY 2020</b>	<b>BRANCH EXPENSES \$M</b>	<b>FINANCE COSTS \$M</b>
Interest expense on lease liabilities	-	360
Variable lease payments not included in the measurement of lease liabilities <sup>1</sup>	25	-
Expense relating to short-term leases	28	-

<sup>1</sup> Variable lease payments represent 3.5% of total lease payments (half-year ended 5 January 2020: less than 2% of total lease payments).

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 5 LEASES

#### 5.4 AMOUNTS RECOGNISED IN THE CONSOLIDATED STATEMENT OF CASH FLOWS

	HALF-YEAR ENDED	
	3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
Payments for short-term leases, service components of leases, and variable payments (included in Payments to suppliers and employees)	(311)	(291)
Payments for the interest component of lease liabilities <sup>1</sup>	(407)	(414)
Repayment of lease liabilities	(618)	(602)
<b>Total cash outflow for leases</b>	<b>(1,336)</b>	<b>(1,307)</b>

<sup>1</sup> Includes \$50 million of prepaid lease interest recognised as a reduction to the lease liability (half-year ended 5 January 2020: \$54 million).

### 6 DIVIDENDS

	HALF-YEAR ENDED 3 JANUARY 2021			HALF-YEAR ENDED 5 JANUARY 2020		
	CENTS PER SHARE	TOTAL AMOUNT \$M	DATE OF PAYMENT	CENTS PER SHARE	TOTAL AMOUNT \$M	DATE OF PAYMENT
Prior year final	48	606	6 October 2020	57	717	30 September 2019
<b>Dividends paid during the period</b>	<b>48</b>	<b>606</b>		57	717	
Issue of shares to satisfy the dividend reinvestment plan		(84)			(94)	
<b>Dividends paid in cash</b>		<b>522</b>			<b>623</b>	

All dividends are fully franked at a 30% tax rate.

On 24 February 2021, the Board of Directors declared an interim dividend in respect of the 2021 financial period of 53 cents per share, fully franked at a 30% tax rate. The amount will be paid on or around 14 April 2021 and is expected to be \$671 million. As the dividends were declared subsequent to 3 January 2021, no provision has been made as at 3 January 2021.

#### DIVIDEND REINVESTMENT PLAN

The Dividend Reinvestment Plan (DRP) remains active. Eligible shareholders may participate in the DRP in respect of all or part of their shareholding. There is currently no DRP discount applied and no limit on the number of shares that can participate in the DRP.

Shares will be allocated to shareholders under the DRP for the 2021 interim dividend at an amount equal to the average of the daily volume weighted average market price of ordinary shares of the Company traded on the ASX over the period of 10 trading days commencing on 9 March 2021. The last date for receipt of election notices for the DRP is 8 March 2021. The Company intends to issue new shares to satisfy its obligations under the DRP.

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 7 CONTRIBUTED EQUITY

	HALF-YEAR ENDED 3 JANUARY 2021		YEAR ENDED 28 JUNE 2020	
	NUMBER M	\$M	NUMBER M	\$M
<b>SHARE CAPITAL</b>				
1,265,363,083 fully paid ordinary shares (28 June 2020: 1,263,091,936)				
<i>Movement:</i>				
Balance at start of period	1,263.1	6,197	1,258.7	6,033
Issue of shares to satisfy the dividend reinvestment plan	2.3	84	4.4	164
<b>Balance at end of period</b>	<b>1,265.4</b>	<b>6,281</b>	<b>1,263.1</b>	<b>6,197</b>
<b>SHARES HELD IN TRUST</b>				
<i>Movement:</i>				
Balance at start of period	(5.1)	(175)	(6.9)	(205)
Transfer of shares to satisfy employee long-term incentive plans	3.7	121	4.7	135
Issue of shares to satisfy the dividend reinvestment plan	-	-	(0.1)	(3)
Purchase of shares by the Woolworths Employee Share Trust	(0.1)	(1)	(2.8)	(102)
<b>Balance at end of period</b>	<b>(1.5)</b>	<b>(55)</b>	<b>(5.1)</b>	<b>(175)</b>
<b>Contributed equity at end of period</b>	<b>1,263.9</b>	<b>6,226</b>	<b>1,258.0</b>	<b>6,022</b>

### 8 COMMITMENTS FOR CAPITAL EXPENDITURE

Capital expenditure commitments of the Group at the reporting date are as follows:

	AS AT	
	3 JANUARY 2021 \$M	5 JANUARY 2020 \$M
<i>Estimated capital expenditure under firm contracts, payable:</i>		
Not later than one year	688	854
Later than one year, not later than two years	62	-
Later than two years, not later than five years	42	-
	<b>792</b>	<b>854</b>

## Condensed Notes to the Consolidated Financial Statements for the half-year ended 3 January 2021

### 9 CONTINGENT LIABILITIES

The Group has entered the following guarantees; however, the probability of having to make a payment under these guarantees is considered remote:

- Guarantees in the normal course of business relating to conditions set out in development applications and for the sale of properties; and
- Guarantees against workers' compensation self-insurance liabilities as required by state WorkCover authorities. The guarantees are based on independent actuarial advice of the outstanding liability.

No provision has been made in the Consolidated Financial Statements in respect of these contingencies; however, there is a provision of \$646 million for self-insured risks (28 June 2020: \$637 million), which includes liabilities relating to workers' compensation claims that have been recognised in the Consolidated Statement of Financial Position at the reporting date.

### 10 SUBSEQUENT EVENTS

As at the date of this report, there has not been any matter or circumstance occurring subsequent to the end of the reporting period that would have a material impact on the Half-Year Financial Report 2021.



## Directors' Declaration

The directors declare that:

- (a) in the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable;
- (b) in the directors' opinion, the attached Consolidated Financial Statements are in compliance with International Financial Reporting Standards, as stated in Note 1.2 to the Consolidated Financial Statements;
- (c) in the directors' opinion, the attached Consolidated Financial Statements and notes thereto are in accordance with the *Corporations Act 2001*, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the Group; and
- (d) the directors have been given the declarations required by section 295A of the *Corporations Act 2001*.

Signed in accordance with a resolution of the directors made pursuant to section 295(5) of the *Corporations Act 2001*.

On behalf of the directors,



**Gordon Cairns**  
Chairman

24 February 2021



**Brad Banducci**  
Chief Executive Officer





# Independent Auditor's Review Report



Deloitte Touche Tohmatsu  
A.B.N. 74 490 121 060  
Grosvenor Place  
225 George Street  
Sydney NSW 2000  
PO Box N250 Grosvenor Place  
Sydney NSW 1220 Australia  
DX 10307SSE  
Tel: +61 (0) 2 9322 7000  
Fax: +61 (0) 2 9322 7001  
www.deloitte.com.au

## Independent Auditor's Review Report to the Members of Woolworths Group Limited

### Report on the Half-Year Financial Report

#### **Conclusion**

We have reviewed the half-year financial report of Woolworths Group Limited (the Company) and its subsidiaries (the Group), which comprises the Consolidated Statement of Financial Position as at 3 January 2021, the Consolidated Statement of Profit or Loss, the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Cash flows and the Consolidated Statement of Changes in Equity for the half-year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration as set out on pages 4 to 18.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of Woolworths Group Limited is not in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the consolidated Group's financial position as at 3 January 2021 and of its performance for the half-year ended on that date; and
- (b) complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

#### **Basis for Conclusion**

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Half-year Financial Report* section of our report. We are independent of the Group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's review report.

#### **Directors' Responsibility for the Half-year Financial Report**

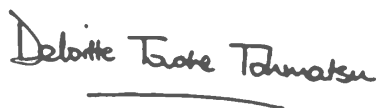
The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

## Independent Auditor's Review Report

**Deloitte.****Auditor's Responsibilities for the Review of the Half-year Financial Report**

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 3 January 2021 and its performance for the half-year ended on that date, and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



DELOITTE TOUCHE TOHMATSU



A V Griffiths  
Partner  
Chartered Accountants  
Sydney, 24 February 2021



T C Elliott  
Partner  
Chartered Accountants  
Sydney, 24 February 2021

# Company directory

## REGISTERED OFFICE

1 Woolworths Way  
Bella Vista NSW 2153  
Tel: (02) 8885 0000  
Web: [www.woolworthsgroup.com.au](http://www.woolworthsgroup.com.au)

## COMPANY SECRETARIES

Kate Eastoe  
Michelle Hall

## INVESTOR RELATIONS

Paul van Meurs

## AUDITOR

Deloitte Touche Tohmatsu  
225 George Street, Sydney NSW 2000  
Tel: (02) 9322 7000  
Web: [www.deloitte.com.au](http://www.deloitte.com.au)

## SHAREHOLDER ENQUIRIES

### Link Market Services

Locked Bag A14, Sydney South NSW 1235  
Web: [www.linkmarketservices.com.au](http://www.linkmarketservices.com.au)

### For shareholders:

Tel: 1300 368 664  
Email: [woolworths@linkmarketservices.com.au](mailto:woolworths@linkmarketservices.com.au)

### For team members:

Tel: 1800 111 281  
Email: [wow.eps@linkmarketservices.com.au](mailto:wow.eps@linkmarketservices.com.au)

## MEDIA

Woolworths Press Office  
Tel: (02) 8885 1033  
Email: [media@woolworths.com.au](mailto:media@woolworths.com.au)

## FIVE YEAR SUMMARY

The Five Year Summary is available on the Woolworths Group website.

